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# Our Roadmap to Prosperity

➤ An Economic Development Agenda for Rivers State



Dakuku Adol Peterside Ph.D



# RIVERS STATE

# 2015 & BEYOND

2015 AND BEYOND, A ROADMAP TO PROSPERITY  
POLICY BLUE-PRINT FOR CONSOLIDATION



**RT. HON. CHIBUIKE ROTIMI AMAECHI, CON**  
GOVERNOR AND PARTY LEADER,  
APC RIVERS STATE



**DAKUKU ADOL PETERSIDE Ph.D**  
GUBERNATORIAL CANDIDATE  
APC FLAGBEARER

Leadership Philosophy, Vision & Mission

Together, I believe, we can provide leadership that will accelerate the actualization of a greater Rivers dream of improved middle-class, first-class safe environment, equal and more socio-economic opportunities and create a greater sense of community – a Rivers State that will be the pride of Africa.

**DAKUKU ADOL PETERSIDE Ph.D**

*Delivering his acceptance speech after being elected APC  
Governorship candidate for Rivers State.*

**December 04, 2014**

To Lead a United, Peaceful and Prosperous Rivers State to a Greater Future Under God.

**Vision**

To Create A Prosperous State Anchored On The Development of A Diversified Local Economy That Will Expand Economic Opportunities Through Wealth Creation, Employment Generation, Social Entrepreneurship & Values Re-orientation And to Rapidly Uplift The Standard Of Living Of Rivers People in A Secure and Harmonious Environment of Equal & Boundless Opportunities.

**Mission**

# DAKUKU ADOL PETERSIDE Ph.D

## A PROFILE

**DAKUKU PETERSIDE** - leadership and management scholar, scientist, charismatic leader, evangelical preacher and passionate public servant, was born on December 31, 1970 to Senibo Adolphus A. N. Peterside of Biriye Polo, Opobo.

Before finally settling in Opobo in 1870, his progenitors had migrated from Bille in present day Degema Local Government Area and spent some time in Ayama, Bonny. Dakuku grew up in five different cities around Nigeria: Azumini and Aba (in present day Abia State), Kaduna, Port Harcourt and Bori (Ogoni) in Rivers State. This frequent interaction with people of various ethnic nationalities molded him into a cosmopolitan gentleman with a rare capacity for sound human relations across social, economic and intellectual boundaries.

### EDUCATION

Dakuku Peterside holds a doctor of philosophy degree (PhD) in Organizational Behaviour from the University of Port Harcourt. His doctoral dissertation was on Corporate Political Strategy. From the subject of his thesis, it was clear that political leadership had always held his interest; an interest that grew from his days as a boarding student at Okrika Grammar School (OGS), Okrika.

Before graduating from OGS in the 1986/87 session, Dakuku had been appointed a school prefect, and was subsequently elected by his fellow prefects as Secretary of the Prefects Council, the only position that was filled by election in OGS at the time. He was a star volleyball and football player, and led his dormitory, Bishop Tugwell House, to its first inter house sports victory in several years.

Aside from his sporting and leadership activities, he was also active in the literary and debating society.

Dakuku proceeded to the Rivers State University of Science and Technology (RSUST), Nkpolu Oroworukwo, Port Harcourt for his tertiary education where he earned a Bachelor of Medical Laboratory Science (B.MLS) in Haematology. Subsequently, he obtained a Post Graduate Diploma in Business Management (PGDM), and a Master of Business Administration (MBA) from the same institution.

As an undergraduate at RSUST, Dakuku was active in

student politics. He was elected Department President, Editor of Kampuswatch and ultimately as National President of the National Union of Rivers State Students (NURSS) in 1992.

His tenure as National President of NURSS is regarded as one of the most glorious and reformatory years for the association. He introduced a legislative arm (NURSS Senate), spearheaded the making of a new constitution, celebrated 25 years of the formation of NURSS and honoured the founding fathers of the union.

His collaboration with the authorities at the time led to an increase in the bursary payable to Rivers State. Additionally, the Rivers State Government under Chief Rufus Ada George introduced a special scholarship scheme for bright and indigent students.

In 1992, he had the honour to serve as a member of the Youth Committee of the Rivers State Silver Jubilee Anniversary which had (now His Excellency, the Right Honourable) Chibuike Rotimi Amaechi as Chairman.



Dakuku has continued to pursue educational advancement through various channels. He has attended high-level leadership and management courses in Galilee College, Israel; J. Mack Robinson College of Business (Georgia State University, Atlanta); Harvard Kennedy School (of Harvard University); Kellogg School of Management; Stanford Business School, California; University of Stellenbosch Business School (USB), among others.

Dakuku Peterside is widely published. Apart from his many contributions to scholarly journals and books, he co-edited the books Niger Delta Environmental Roundtable: a Book of Readings and African Women Can Lead.

He is a member of the Nigeria Institute of Management (NIM) and a fellow of the Institute of Management Consultants of Nigeria (IMCN).

### **PUBLIC LIFE / POLITICAL CAREER**

Caring for others, giving life to vision, helping people achieve their most desired positive goals, teamwork, and

solving complex problems have become a way of life for Dakuku Peterside. Recognizing that public service is a veritable platform for him to live this passion, he got involved in the larger political arena first in 1996 as Rivers State Assistant Secretary of the unregistered All Nigeria Congress (ANC) and a year later as Rivers State Financial Secretary of Democratic Party of Nigeria (DPN).

In 1998 he spearheaded the formation and became leader of RESTORATION YOUTHS, a group of visionary young men and women who worked towards the election of Dr. Peter Odili as Governor of Rivers State. When Dr. Odili became governor in 1999, he appointed Dakuku as Special Assistant on Student and Youth Affairs in August of that year. It was in this position that Dakuku refined the art and science of bridge building between youths and elders, between today and the future, and between leaders and the led.

While serving as Special Assistant to Governor Odili, he had other high profile assignments such as Board Member, Centre for Black and African Arts and Civilization (CBAAC), a Federal Government Agency. He was also

invited to serve as Chairman of Opobo-Nkoro Local Government Council in December 2002.

At the local government he demonstrated visionary leadership, administrative excellence, and political astuteness. He earned the prestigious sobriquet of the BEST LG CHAIRMAN of his time in just six months. As Local Government Council Chairman, he completed a market complex and the LG Secretariat Complex, commenced the foundation of and completed a legislative complex, and also completed two outpost offices in Queens Town and Kalaibiyama. Several years after he left the chairmanship of Opobo/Nkoro LG he is still being celebrated as a creative leader whose accomplishments have set the tone for grassroots governance and hope for rural dwellers.

When he completed his term as Chairman of Opobo-Nkoro Local Government, he was appointed Senior Special Assistant to the Rivers State Governor on Works in September 2003. He performed beyond expectations, bringing novelty, ingenuity, and credibility to public works management. He kept contractors on their toes and gave

Rivers people value for their money in project execution.

He left this office in September 2005 in order to pursue another passion of his: mentoring and grooming emerging leaders. He did this through a not-for-profit organization he founded: Development and Leadership Institute (DLI). Hundreds of young men and women who were trained in DLI are now making impact nationally and internationally.

**“ He earned the prestigious sobriquet of the BEST LG CHAIRMAN of his time in just six months. ”**

Dakuku has been celebrated for his exceptional leadership at DLI. In just 12 months of his driving the DLI idea, the World Association of Non Governmental Organizations (WANGO) recognised DLI as a sector leader in Nigeria. By 2009 DLI became a board member of all key international

committees of WANGO.

It was while he was at work at DLI, championing its transformation from a national NGO to an international Non-Profit Organization that the Rivers State Governor, Rt. Hon. Chibuike Amaechi invited him in October 2007 to serve as Commissioner for Works.

As Commissioner for Works, Dakuku reconstructed all known records and redefined public works management. Despair was transformed to hope in the infrastructural landscape of Rivers State. With the support of Governor Rotimi Amaechi, the scientist-manager-leader-politician embarked on the construction of 1,000 km of roads in Rivers State, dualised major roads, and built at least 15 bridges, among other projects. Such volume of road construction is unprecedented in the history of Rivers State.

Naturally, with his successes as commissioner under his belt, the high flyer sought an opportunity to represent his people at the National Assembly. In 2011, Dakuku Peterside was elected into the House of Representative on

behalf of the people of the Andoni/Opobo-Nkoro Federal Constituency. His record of achievements in the House bears testimony to his antecedents. He is Chairman, House of Representatives Committee on Petroleum Resources (Downstream). He was one of the first five federal legislators who re-introduced the Petroleum Industry Bill (PIB) at the inception of the 7th National Assembly (Code named HB 54) as a private member bill. He is still pushing for the passage of the PIB till date.

As a federal legislator, Dakuku Peterside has engaged Nigerians on various platforms of communication while championing the public interest. He has written more than 30 articles in national newspapers, pointing the nation to key national issues and proffering solutions. At the constituency level, he convened the Andoni-Opobo-Nkoro Economic Zone Development Summit in 2012. It was a robust and novel constituency engagement strategy designed to showcase the vast economic and investment potentials in his constituency, as well as present a future and forward-looking development master plan for the area. The summit provided a unique platform for community and traditional rulers, academics,

thinkers, businesses, NGOs, women, the youth, the clergy and professionals to share ideas, shape the economic vision of the constituency, and work together for the acceleration of the development of Andoni-Opobo-Nkoro Federal Constituency. This model of engagement is unarguably the first of its kind in the country and Dakuku, with his remarkable achievements, has become a model public servant of international repute. And he is not slowing down. In recognition of the importance of ideas and knowledge to human progress, Dakuku has instituted an Overseas Post Graduate Scholarship Programme. Each year he sponsors 10 young persons to postgraduate studies in any institution of their choice in the United Kingdom.

Dakuku Peterside possesses the dynamism of youth, strong leadership skills, and rich legislative and executive experience - critical qualities needed at this time to drive bipartisan thinking towards solving complex societal problems. His solid intellectual background at the policy formulation level and practical involvement in policy execution makes him a hands-on leader. Particularly remarkable among his leadership assets are his widely acknowledged virtues of integrity, cosmopolitan and

detribalized outlook, and fear of God.

### **PERSONAL LIFE**

His humility, compassionate nature, loyalty to friends and positive causes make him stand out in the crowd of politicians. No wonder, many people, especially young people, look up to him for direction in the path of righteousness. It is highly unlikely to find any politician of his age and experience that has such a broad based state and national support. Most importantly he has shown incredible capacity to unite people behind a good cause.

He holds the traditional title of Amaopusenibo (statesman) of Opobo Kingdom, conferred on him by King Jaja V, Amanyanabo of Opobo Kingdom and the Opobo Council of Chiefs, in recognition of his considerable contribution to the development and well being of the kingdom.

Dakuku is married to Elima, a lawyer, and they are blessed with three children, Soba, Belema, and Mieibi. He is a devout, practising Christian.



SYNOPSIS

DEVELOPMENT PLAN FOR ECONOMIC CONSOLIDATION

– Background

# A LIVING PROOF OF OUR COMMITMENT

In the last eight years, Rivers State has experienced steady investments and economic growth. Our State has witnessed relative peace and security, remarkable improvement in social and physical infrastructure and advancement in human and social capital development. It is time to build on the foundation laid in these last eight years and move the State forward into a more prosperous time for our people. The next four to eight years present us with the best opportunity to do this as a people. We had set out to craft an integrated roadmap that will meet seven very important criteria, recognizable through a blueprint that will be as follows:

- Endearing to and measure up to the specific needs and aspirations of our people
- Deepen, expand and consolidate on the gains of past administrations of the State
- Enhance the accelerated economic and industrial growth of our State
- Identify and provide solutions to youth unemployment
- Build wealth in the urban and rural economies of the State

- Engender peaceful and harmonious coexistence and security
- Be in line with the specific manifesto and programmes of our great party, the All Progressives Congress (APC).

Undoubtedly, this document has met all of these requirements and even more. Our Roadmap To Prosperity is a living document, a practical economic blueprint designed to usher in a regime of stable policies with the primary objective of consolidating on the administrative and economic gains of past governments and the industrialization of Rivers State. It represents both a problem identifier and a solutions provider. It represents, also, our vision for a modern Rivers State, molded and shaped along the shades and colours of a Rainbow State; a State that will be home to persons from all walks of life irrespective of initial state or nationality of origin. Herein lies our guiding philosophy as reflected in our redefinition of the Rivers Man to include that man or woman who lives in, works in, adds value to and pays his or her taxes here in Rivers state no matter his or her initial state of origin.

Therefore, **this Roadmap to Prosperity is a constant reminder to our people and a signal to the rest of the world that Rivers State is, indeed, open for business.**

Given the prevailing economic realities, we have identified and proffered practical solutions to some of the challenges that lie ahead of us as a people. Given the drop in oil prices and the attendant reduction in allocations from the Federal Allocation Accounts Committee (FAAC), we are faced with no choice but to base public budget and expenditure, largely, on Internally Generated Revenue (IGR) with robust support from the organized private sector and International Development Agencies (IDAs). It implies, therefore, that we must come up with innovative ways to incrementally boost our current monthly earnings in IGR without necessarily increasing taxes.

It means also that we must embrace available opportunities, create the enabling investment-friendly environment and forge strategic partnerships for private sector participation in and finance of public infrastructure development and

service delivery.

It follows also that we must stay vigilant to waste which in turn entails that public institutions must not only seek ways of better cost efficient public procurement methods but must invariably, in some instances, lean heavily on private sector's greater efficiency in procurement and service delivery methods.

As a first step, public expenditure must be directed, in the main, only at those identified priority areas of our economic enablers that justify synergy and guarantee progressive ripple and multiplier effects. This blueprint has set out to proffer all of these solutions in very practical terms that are tailored to the realities and the diversities of our State.

Therefore, for the next four years, we shall, as a people, commit ourselves to building strong state institutions through guided institutional reforms and public sector re-engineering that will strengthen law and order and assure an independently robust justice administration system in the State all of which will, ultimately, boost the overall internal security of lives and property of our people. Policies shall be adopted to ensure public sector accountability and guarantee the citizen's right of access to information as that

requisite first step to ensuring citizens engagement and participation in the formulation and implementation of public policies. We shall do all of these in absolute recognition and assurance of the citizen's right to and freedom of commerce and industry. We shall continue to improve our economic and physical infrastructure and invest heavily in our human and social capital resources with the overall objective of empowering our citizenry in sustainable measures. In this regard, priority attention shall be given to the Education and Health sectors.

Our drive for industrialization must be deliberate and precise. Strong institutions and requisite environment must be enabled to attract investments and industries into our economy with the five major economic drivers perpetually in focus. Agriculture, Aquaculture and the Agro-Allied Industry must take frontal position as we progress to industrialize our state in readiness for an economy "outside" of or "after" oil.

While we must deepen our peoples' participation in the oil and gas and services Industry, we must focus on developing other industries to create employment, wealth and income, and boost per capita contribution to our GDP. This will include the Culture, Hospitality and Tourism Industry and

the Arts, Media and Entertainment and Sports Industry.

Medium, Small and Micro Enterprises (MSMEs) still represent the "growth engine" of modern economies. We must, therefore, develop this to its fullest potentials within the context of our State and ensure its even impact on the other four industries.

It is trite to say that this Roadmap to Prosperity is a comprehensive guide to the economic and industrial growth of our State. It is our resolve to diligently implement it to the glory of our people and our State. **Through this roadmap, we have no doubts in our minds that we shall be able to, as a government, deliver on our manifesto, our social contract with our people, as contained herein.** This remains the yardstick by which our performance shall be measured.

Thank you  
**DAKUKU ADOL PETERSIDE Ph.D**  
GUBERNATORIAL CANDIDATE  
APC FLAGBEARER

## Roadmap to Prosperity - *The Blueprint for Consolidation*

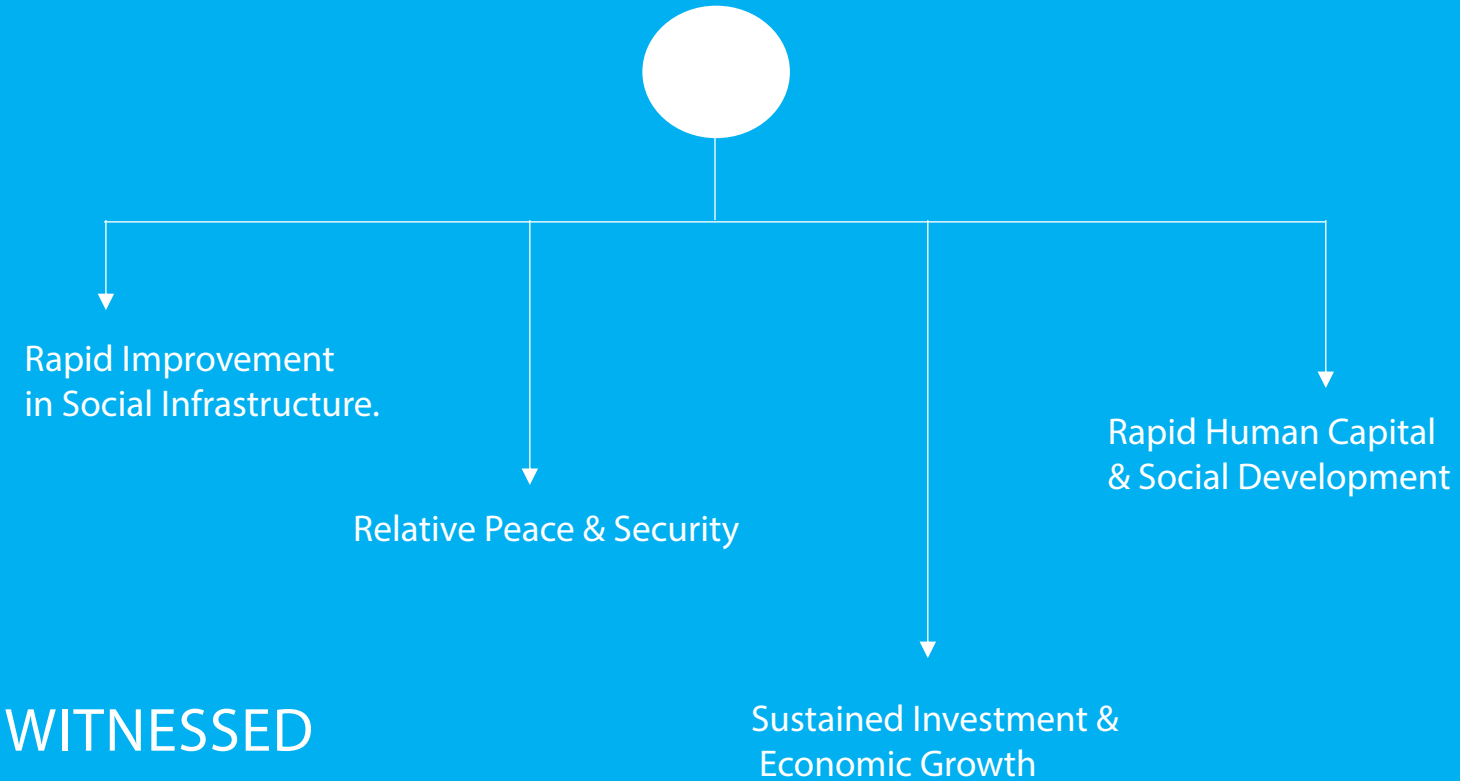
It is time in Rivers State to build on the foundations laid in the last eight years and move forward into a more prosperous time for our people. The goal of this policy is to embrace available opportunities while staying vigilant to fiscal waste. We will enhance internal security and the administration of justice; accelerate human and capital development; and create an atmosphere for sustainable economic and physical infrastructural development.

This will result in a boost in internally generated revenue, more employment for our young people, enhanced housing and healthcare, a reliable justice system, secured communities, large-scale entrepreneurship, and a more competent and effective public sector.

In the last

**8**

**YEARS  
RIVERS STATE WITNESSED**



The out-going Administration's Rapid Development Agenda was anchored on **3 broad categories**

Enhancement Of Internal Security, Rule Of Law, Accountability & Social Justice

Sustainable Economic & Infrastructural Development

Accelerated Social And Human Capital Development

**THEREFORE:**

The Development Blue-Print of the Dr. Dakuku Peterside-led administration will ensure reforms of institutions, strategic public expenditure and consolidation of policies to deepen and expand the administrative and economic gains of the last eight years.

DAP 26

DAP 25



**OVERALL ECONOMIC PROSPERITY**  
(Wealth Creation, Employment Generation & Internal Security)

**INDUSTRIALIZATION**

- Agriculture, Aquaculture & Agro-Allied Industries
- Oil & Gas and Allied Services Industries
- Arts, Media, Entertainment, Sports & Culture Industry
- Hospitality & Tourism Industries

**MEDIUM, SMALL & MICRO ENTERPRISES (MSME) INDUSTRY**

- Boost internal security
- Strengthen Public institutions
- Guarantee access to information & deepen stakeholders engagement and participation
- Interconnected network of roads & bridges
- Clusters of residential & manufacturing /agro allied industrial estates
- Integrated rapid transportation system
- Improved traffic infrastructure & management
- Urban renewal
- Healthy citizenry
- Well educated professional , vocational /technical & entrepreneurial workforce
- Elderly and persons with disability (PWD) & rural Population mainstreaming
- Gender mainstreaming
- Youth Development

**Security, Law & Order, Public Sector Reform**

**Physical & Institutional Infrastructural Development**

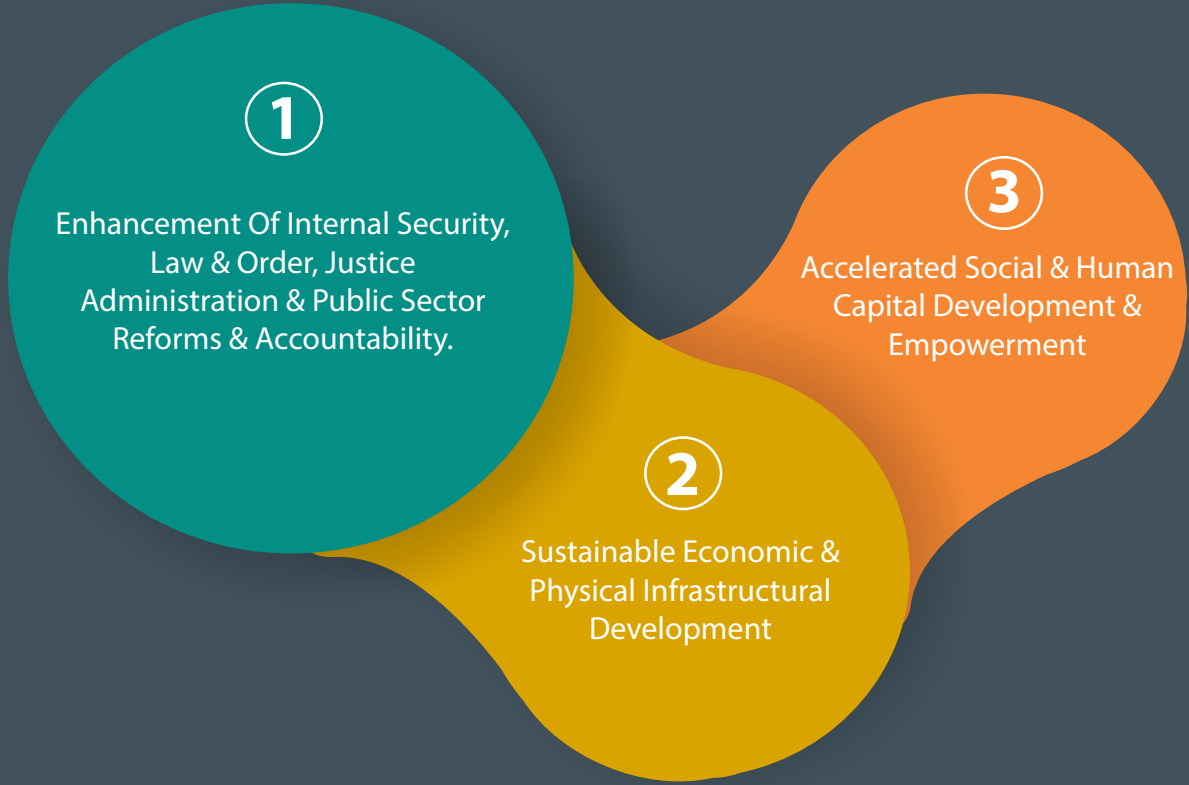
**Social & Human Capital Development**

**FUNDING LINE**

- IGR**
- PPP**
- FAAC**
- IDAs**

# ROADMAP TO PROSPERITY – Three Anchors

DAP 29



Our administration’s Development Agenda would encompass sub-sectors of the three Anchors

Enhancement Of Internal Security, Law & Order, Justice Administration & Public Sector Reforms & Accountability.

Security, Law & Order, Justice Administration, Public Sector Reforms & Re-engineering & Access to Information

Sustainable Economic & Physical Infrastructural Development

Agriculture, Oil & Gas, Medium, Small & Micro Enterprises (MSMEs), Industrialization, Hospitality & Tourism, Land Administration, Revenue Generation, Greater Port Harcourt & New Towns Development, Power, Roads, Integrated Transportation, Traffic Infrastructure, Airport & Sea Development, Water Resources, Housing, Environment, Waterfront & Coastal Area Re-development & Management, Information & Communication Technology (ICT)

Accelerated Social & Human Capital Development & Empowerment

Education, Civil Service Re-engineering, Health Care, Information, Youth Development, Older, Special People & Rural Population Mainstreaming, Gender Mainstreaming, Public Health & Sanitation, Sports Development, Arts, Entertainment & Culture

DAP 30



**ROADMAP TO PROSPERITY –**  
Realities, Solutions & Prioritization

CURRENT  
ECONOMIC  
REALITIES

Capital Intensive nature of public infrastructure and service delivery

A reduced and still dwindling allocation from the Federal Account Allocation Committee (FAAC)

Low Internally Generated Revenue (IGR)

Near-Zero Private Sector Participation in Public Infrastructure development and Service Delivery

EVOLVE  
SOLUTIONS

To achieve the developments that we envision, we will pursue a strategy to grow and stabilise the state's income through a combination of IGR, Federal allocations, international donor agencies, and Public-Private sector Participation (PPP).

We will set out early to increase IGR by improving the systems of collection of taxes. As we create a more attractive business environment, we will also attract more taxable businesses to Rivers State, thereby increasing government revenue.

With a more efficient collection system, we will gradually raise annual IGR targets from the current N6.0B to N15B by Q1 of 2018.

We will create a robust Public-Private Partnership policy to encourage private sector participation in the finance and maintenance of public infrastructure and service delivery.

We will attract funding from International Development Agencies (IDAs) incrementally.

STRENGTHEN SOURCES  
OF FINANCE

We will strengthen the sources of funding by empowering government agencies such as the **Rivers State Internal Revenue Services (RSIRS), Rivers State Industrial & Investment Promotion Agency**, and the **PPP Bureau**. Collaboration will also be improved with **NEPAD**, the Donor Agency Office, and the MDG Office, to facilitate the productive cooperation with IDAs.

PRIORITIZE  
EXPENDITURE

Budget spend will go to priority sectors. These sectors will include economic enablers

There must be clear linkage in expenditure – One must lead to the other

Budgets must focus on sectorial target areas every time

Investment drives should be primarily aimed at the five sectorial targets areas.

DAP 31

DAP 32



**Security, Law & Order,  
Justice Administration &  
Public Sector Reforms  
& Accountability**

**Sustainable Economic &  
Physical Infrastructure Development**

**Social & Human Capital Development  
& Empowerment**

## PRIORITIZED ENABLERS FOR ECONOMIC GROWTH & PROSPERITY

Security, Law & Order,  
Justice Administration &  
Public Sector Reforms  
& Accountability

1. Security & Law & Order
2. Justice Administration System
3. Public Sector Reforms, Accountability & Access to Information
4. Institutional & Regulatory Reforms to Enhance Industrial Investments.

Sustainable Economic &  
Physical Infrastructure Development

1. Land Administration Reforms
2. Urban Renewal, Physical Planning & New Towns Development
3. Housing & Estates
4. Power & Energy
5. Water Resources, Public Health & Sanitation
6. Roads & Bridges
7. Integrated Transportation System
8. Traffic Infrastructure & Management
9. Airport & Seaport Development
10. Environment & Waste Management
11. Information & Communication Technology
12. Light Commercial, Industrial Estates & Agro-Allied Settlements

Social & Human Capital Development  
& Empowerment

1. Functional Education (Renewed emphasis on professional, vocational, technical & Entrepreneurial skills in critical & emerging sectors)
2. Medical Health
3. Sports & Youth Development
4. Older People & Rural Population Mainstreaming
5. Gender Mainstreaming



**ROADMAP TO PROSPERITY –**  
Security, Law & Order, Justice Administration &  
Public Sector Reforms & Accountability

## Security & Law and Order Focus

The primary purpose of every responsible government remains the security and welfare of the citizenry.

Citizens' welfare flows from the Economic (Commercial and Industrial) Growth and prosperity of any state. Security of lives and property remains the pre-requisite for these growths.

The overall security of any State is closely linked to the absolute enforcement of law & order and the efficient administration of justice.

Government must boost citizens' confidence by adhering to established due process, upholding the rule of law at all times and ensuring the absolute enforcement of law and order without discrimination and on the basis of the equality of all persons.

Government must strive to establish a robust internal security architecture infrastructure and bear the cost.

## Security & Law and Order

### Current Policy Direction

Partnership with the federal government on State security and engagement of international consultants to advise State Security Committee on appropriate security architecture & infrastructure.

Zero tolerance for crime and violence in the State and strict enforcement of law and order on the basis of equality.

Regular training and re-training of security and law enforcement personnel posted to the State on policing, information gathering, crime prevention & detection and other areas of security.

Adoption of policies for the motivation of security and law enforcement personnel in the State. These include scholarships to and automatic employments for wards and spouses of officers in the event of casualties in active service.

Provision of additional logistics support to federal security and law enforcement agencies operating in the state including acquisition of recon helicopters for use by the police.

Establishment of C-4I screening points at the four (4) major gateways into the State.

Collaborations between LGA and State Security Committees with federal security agencies on security information sharing and efforts in the state.

Illumination of major streets in commercial & residential areas in urban areas and city.

## Security & Law and Order

### New Policy Direction

Build on and institutionalize policies of government to consolidate on successes achieved particularly on security and strict enforcement of laws and order.

Make security and enforcement of law and order the business and concern of all by securing stakeholders' buy-in into security efforts in the State and maintain security hotlines.

Institutionalize the logistics, training and welfare support policies of the State to federal security and law enforcement agencies while at the same time securing corporate bodies and private sector participation and buy-in into voluntary partnership funding of security in the State through the establishment of a predominantly private sector managed Rivers State Security Trust Fund.

Continue with the policy of zero tolerance for crime and violence and the absolute enforcement of law and order on the basis of equality.

Collaborate with federal law enforcement agencies, exchange for support provided, to introduce Civil and Community Policing, re-boost the Marine Police Department and re-introduce Police/Community Relations Committees in residential and commercial areas in the State.

Deployment of State procured helicopters in crime prevention and detection and the expansion and modernization of the security screening points at our gateways into user-friendly units.

## Justice Administration system & Social Justice

### Focus

An efficient Justice Administration system is an imperative for successful enforcement of Law & Order and is central to the Security of our State.

The independence (fiscal and political) of the Judiciary as enshrined in the Constitution remains the only assurance of an efficient justice administration system.

Our Government must, therefore, recognize, respect and support the independence of our State Judiciary.

Government must reflect the law of equality and State Character in the equitable distribution and allocation of wealth, resources and opportunities of the State to all groups and communities without compromising merit and qualification.

Every group or community in the state must be given equal opportunity to enhance a general sense of belonging and participation.

Application of select policies to disadvantaged communities or groups in a transparent manner.

## Justice Administration system & Social Justice

### Current Policy Direction

Protection of the fiscal and administrative autonomy of the State judiciary and its insulation against federal interference.

Provision of improved facilities and enhanced wages to motivate judicial personnel.

Encouraged and enhanced the motivation and training and re-training of judicial and justice administration personnel.

## Justice Administration system & Social Justice

### New Policy Direction

Continue to recognise, respect, support and protect the independence of our State Judiciary.

Work with the Judiciary on immediate policies for the decongestion of the justice administration system.

Establishment of special courts to achieve this, including the Multi-Door Court System and a legislative infrastructure to support Alternative Dispute Resolution (ADR) in the State.

Liaison with Federal Government to modernise, reinforce and build new prison facilities.

Adopt a high sense of social justice and an all-inclusive definition of the “Rivers Man” being “That man or woman who lives in, works in, adds value to and pays taxes in Rivers State, irrespective of his or her initial State of Origin”.

Continue to reflect the law of equality and State Character in the equitable distribution and allocation of wealth, resources and opportunities of the State to all groups and communities without compromising merit and qualification.

Ensure every group or community in the state is given equal opportunity to enhance a general sense of belonging and participation.

Application of select policies to disadvantaged communities or groups in a transparent manner

## Public Sector Reforms, Access to Information & Accountability

### Focus

Government's duty to society includes the procurement, collation and distribution of wealth and services to members of the society.

Therefore, government must ensure constant and regular reforms and re-engineering of its public institutions into vibrant MDAs that possess modern, effective and more efficient procurement and public service delivery systems on the bases of equal and justiciable distribution of wealth and opportunities.

This, in addition to the principles of practical access to public information and public accountability to the people, form the bedrock of Good Governance.

## Public Sector Reforms, Access to Information & Accountability

### Current Policy Direction

Periodic Stakeholders' engagements and consultations, town-hall meetings and briefing sessions at all tiers of government.

Monthly publication of income and expense accounts.

Monthly intergovernmental interactive meetings.

## Public Sector Reforms, Access to Information & Accountability

### New Policy Direction

Undertake the immediate reform and re-engineering of State institutions and the public sector generally to be more efficient and effective in procurement and public service delivery methods.

Given the centrality of a robust internally generated revenue (IGR) as the cornerstone of our public expenditure and the new driver of our economy, government will essentially build on the successes of recent reforms by continuing with the re-engineering and re-invigoration of the Rivers State Internal Revenue Service (RIRS) with clear mandate to achieve rapid boost in IGR in accordance with time-bound set targets.

To achieve efficient prioritization of public expenditure and effective planning for optimal economic (commercial and industrial) development, Government will re-organize and expand the mandate of the Rivers State Planning Agency as well as establish a Rivers State Statistical Agency which shall be saddled with the collation and analysis of requisite statistics upon which effective planning of the State economy shall be based.

To continue to ensure a level playing field for all stakeholders, public sector transparency and modern and cost effective public procurement methods, Government will undertake an immediate review and re-positioning of the Rivers State Bureau of Public Procurement.

Guarantee the people access to public information and public sector accountability.

## Public Sector Reforms, Access to Information & Accountability

### New Policy Direction

Ensure stakeholders' and the people's involvement and buy-in into government policies and the implementation processes of these policies.

Develop a robust framework for access to information and accountability based on citizens' right to information.

Institutionalize periodic multi-level interactive stakeholders' meetings to brief the people about policies and programs of the government.

Establish an interactive on-line public complaints and suggestions system.

Publication of revenues and expenditure accounts on a monthly, quarterly and annual basis.

## Institutional & Regulatory Reforms to Enhance Investments

### Focus

The successful implementation of our Roadmap to Prosperity to achieve the desired core objective of economic (commercial and industrial) growth is dependent on forging strategic partnerships between Government and the Organized Private Sector (OPS) and other national or international investors.

Therefore, our government shall create that enabling environment that will proactively attract and incentivize private sector investments to match public sector expenditure to radically improve our infrastructure so as to drive economic growth.

Government shall also adopt policies and measures which, in addition to the enabling environment, will boost international investors' confidence in our economy and attract international investment entry and, ultimately, catalyze the accelerated industrialization of our local economy.



# Institutional & Regulatory Reforms to Enhance Investments

## New Policy Direction

Our government shall adopt policies and incentive regimes, undertake regulatory reforms, strengthen and develop existing and new institutions to create an investment-friendly framework that will stimulate private sector and foreign investors' confidence in our economy, incentivize and boost private sector participation in and financing of critical public infrastructure and service delivery and attract foreign investments and target industries to accelerate the industrialization of our economy.

In this direction, Government will forge strategic mutually beneficial partnership with and lean, everywhere possible, on Private Sector's efficiency in procurement and service delivery.

Accordingly, our government shall ensure that its public sector reforms reflect this new need for an active Public and Private Sector partnership in infrastructure and public service delivery.

All MDAs, particularly, the **Ministry of Commerce & Industry** shall be reviewed and retooled to be receptive to increased Private Sector participation in infrastructure delivery and foreign investors' involvement in our economy.

The **Rivers State Bureau of Public Private Partnerships** shall be re-engineered and strengthened to achieve better-benchmarked results.

The **Rivers State Investment & Industrial Promotion Agency** shall be established with the responsibility of

# Institutional & Regulatory Reforms to Enhance Investments

## New Policy Direction

developing, articulating and documenting a database of investment opportunities in the State and showcasing it to the world. It shall be designed to remove all bottlenecks hindering business and investment entry into our State, as it shall come complete with a **One-Stop-Investment-Shop**. It shall also develop and advice Government on a regime of investment-friendly incentives and guarantees to be adopted to ensure accelerated investment entry.

In addition to re-positioning the RIRS for increased IGR, Government shall ensure the legalization and completion of the Tax Harmonisation Scheme to introduce clarity in collections and payment systems and eradicate all forms of multiple taxation.

Our government will review, strengthen and enforce laws prohibiting community interference in commercial and industrial operations in the State. An agency shall be established to interface between industries and communities.

We shall set up relevant Trust Funds to partner with private sector investors who have chosen to invest in key sectors of our economy. Such funds shall include the existing **Rivers State Reserve Fund** and the proposed **Rivers State Power Intervention Fund** and the **Rivers State Infrastructure Development Fund**.



**ROADMAP TO PROSPERITY –**  
Sustainable Economic & Physical  
Infrastructure Development

## Land Administration & Title Registration

### Focus

Land is a factor of production, therefore, an efficient land management and title administration system is essential for industrial and economic growth. Land unlocks further wealth.

Government must streamline the land acquisition and title perfection process

### Current Policy Direction

Establishment of the Rivers State Geographic Information Service (RIVGIS) to streamline issuance of C of O within 45 days

Training and retraining of relevant staff to facilitate process

## Land Administration & Title Registration

### New Policy Direction

Procure an updated map of the State and adopt an E-governance land administration and full automation title processing system in a purpose-built Lands Administration Complex.

Entrench a more effective and more efficient land assignment process upon review of current practice.

Enforce government involvement and approval of layout designs of communal and family lands.

Open local government liaison for customary land transactions, encourage effective issuance of customary right of occupancy titles and evolve a deliberate Agricultural and communal land holding title system to boost Agriculture.

Resolve, through legal or mediation, land disputes concerning recent allocations and issuance of certificates of occupancy in government layouts.

# Urban Renewal & Physical Planning

## Focus

We must develop our city to make them models of more livable, compatible, adaptable and sustainable neighborhoods whilst acknowledging and preserving our historical and cultural heritage

The focus should be to develop an overall smart city by developing smart component neighborhoods

Smart cities have become a major consideration in influencing the choice of investment destination as investors now seek 'smart live in, work in and play in' cities as ultimate destination for their investments.

## Current Policy Direction

Strict enforcement of existing building and town planning regulations

Enforcement of regulatory set backs and fencing approvals

Demolition of illegal and unapproved structures in the City

Urban renewal of selected residential areas like Njemanze Waterfront

Greening of major roundabouts and set backs

# Urban Renewal & Physical Planning

## New Policy Direction

**SMART NEIGHBOURHOODS** - As a matter of priority, redevelop & renew existing residential estates & neighborhoods in the City into smart neighborhoods – roads, pedestrian walkways, street lights, drainages, domestic waste collections system, demolition of illegal structures etc. Self help neighborhoods will be supported by Government with basic infrastructure after agreement with residents association.

**ICONIC MAJOR ROUNDABOUTS** - Redevelop our city roundabouts with iconic monuments, water features and greens and encourage corporate entities to take them over in exchange for low cost adverts and branding rights.

**ROAD MEDIAN BEAUTIFICATION** - Road medians will be greened with grasses, flowers and trees and corporate bodies encouraged to take over maintenance responsibilities in exchange for identified incentives.

**CITY GATES DEVELOPMENT** - The 4 major gateways into the city should be redeveloped into amplified entrances with iconic features

**ROAD MARKINGS & STREET SIGNAGES** - Government to work with LGAs to achieve these to the best international standard

**LAYOUT DESIGNING / APPROVAL OF COMMUNITY OR FAMILY LANDS BEFORE SALE** - Regulate sale of family lands in approved layouts to set standards. Such lands must be properly surveyed and laid out along set down criteria and approved before sale. This will be a pre-requisite for issuance of C of O and building approval. Government should discourage sale of single plots below 650 square meters.

**NEW PROTOCOL FOR BUILDING APPROVAL** - This should include Title Checks, Physical Inspection of Site, Penalty for Non-Compliance, green plan on set backs amongst others.

**PERIODIC EXPANSION OF URBAN DESIGNATED AREAS** - This should be done in line with existing laws which empowers the Governor to designate areas as urban.

# Industrialization

## Focus

We must create an environment in which commerce and industry will thrive with a robust retail industry that is well regulated.

Economies compete for industrial investment inflows.

Commercial and industrial investments go to economies that are secured, have stable and concise legal and policy framework with a stable regime of incentives and guarantees of capital returns.

Reliable source of energy and available pool of skilled manpower are required for commerce and industrialisation.

The industrialization of our economy is key to the generation of employment and creation of wealth.

Government must create a well regulated environment for commercial activities.

DAP 55

DAP 56



# Industrialization

## Current Policy Direction

Creating enabling investment climate to attract industrial investment

Investing massively in power generation to achieve stable power supply as a catalyst for industrial growth

Initiating the Port Harcourt Gas Master Plan to network gas to industrial nerve centers to power plants and machineries

Undertaking investment drives to attract industrial investments to the State

On-going rehabilitation of Trans Amadi Industrial Estate and promotion of Ikpokiri Energy City

Privatisation of moribund State-owned industries to give them new lease of life.

# Industrialization

## New Policy Direction

Immediate passage of the Rivers State Industrialization and Investment Promotion Law which will establish the Rivers State Investment & Industrialization Promotion Agency and a One-Stop-Shop for Investment entry into Rivers State

Develop a detailed documentation of investment opportunities in the State together with a list of approved incentives for businesses within the Investment Promotion law

Develop a robust policy framework for PPP investments in the State and undertake an annual Economic & Investment Summit to sell opportunities to investors

Complete the rehabilitation of the Trans Amadi Industrial Estate, complete the Ahoada Industrial Estate and pursue the Ikpokiri Energy City project and other industrial clusters with new towns around the State

Use new industrial areas as pivot for new town developments in the State.

Continue to explore avenues to achieve stable and dedicated power supply to all of these industrial centers.

Continue the program for the privatization of state owned moribund companies.

Encourage the establishment of Technical & Vocational Training Centers and Institutes to create a ready pool of skilled and semi-skilled workers to service industries.

Promote the establishment of Ultra-Modern markets and abattoirs in designated areas and the Port Harcourt International Market and host periodic trade promotion fairs and the annual Rivers State Economic & Investment Summit



# Greater Port Harcourt & New Towns Development

## Focus

Government shall actively pursue and promote the development of new towns and cities in order to decongest and set the agenda for the regeneration of the City of Port Harcourt.

## Current Policy Direction

Phase 1A execution of the Greater Port Harcourt Master Plan to near completion with Phase 1B commencing with the Golf Estate

Linking of the New City to the OGFZA with the M10 Motorway under construction to make the new city a viable residential area with designated light commercial and industrial districts.

## New Policy Direction

We shall continue with the accelerated implementation of the GPHC development master-plan with increased private sector buy-in and participation.

Aggressively pursue the implementation of the GPHC Master Plan especially with immediate establishment of a Phase 3 Trans Amadi Industrial layout on the Eleme side of the Trans Amadi/Eleme link bridge.

Prioritize completion of the M10 motorway as a PPP toll road project

Prioritize development of new smart town projects in selected parts of the State – Isaka/Bakana Island, Ahoada axis, Bori axis, trans-kalabari road axis, Etche axis, and Degema axis.

Use new manufacturing and agro-allied industrial estates and clusters as pivots for New Town Developments.



## Energy & Power

### Focus

Power is the most important infrastructure upon which the economy and quality of life of a people hinges.

Power drives the industrialisation of every economy.

Government must ensure that qualitative power/energy is available, reliable and affordable to drive economic growth and industrialization.

Rivers State has an established peak load of about 650 MW (2013 figure)

### Current Policy direction

Built and presently maintains 4 gas turbine power plants in different parts of the State with a total generating capacity of 535MW.

Omoku (150MW), Trans Amadi (130MW), Eleme (75MW) & Afam1 (180MW) with AFAM2 (180) on-going. Successful privatization of these assets for value to ensure efficient and sustainable management.

Installed and built several transmission lines, stations, injection substations and 1088 distribution transformers. Additional transmission lines commenced from Elelenwon-GPHC-Rumuosi, Eleme-Kaa-Opobo-Andoni and Afam-Eleme-Onne not completed.

Initiated the Rivers Gas Master Plan to ensure gas delivery to every sector of the State.



# Energy & Power

## New Policy direction

Streamline Ministry of Power into Ministry of Energy now that State's power assets have been privatised.

Government will develop a strong Energy/Power Policy, which will reduce State's investment and provide incentives to encourage private sector investments in power generation in the State.

Establishment of a Rivers State Power Intervention Fund to provide limited equity funding investments in private sector driven power generation projects in the State.

Government will provide other incentives including provision of land with access to gas and relevant title to investors devoid of communal interference.

Government will accelerate the implementation of Rivers State Gas Master Plan to extend gas to selected power project "farms" and Agricultural and Manufacturing Industrial estates, clusters and corridors.

Government shall ensure that investments under the **Rivers State Power Intervention Fund** prioritise rural electrification to drive Agriculture and commerce in the rural areas.

# ROADS & BRIDGES



## Roads & Bridges

### Focus

An expansive network of roads is critical to economic development of the State.

Every road must be integrated to meet minimum criteria and must create economic linkages.

### Current Policy Direction

Undertaken Total of 1,423.86km of Roads with 889.9km completed and 533.96km at different stages of completion.

All major roads within the city are integrated dual carriage ways and come with underground drainage, pedestrian walkways, medians and street lightings.

Total of 25 bridges have been completed while 12 are still under construction state-wide.

2 major flyovers have been completed. 1 other flyover is still under construction.

2 Major Interchanges, namely (the Obiri Ikwerre & the Rumukurusi (Eleme) Junction Interchanges) have been completed.

## Roads & Bridges

### New Policy Direction

Government will ensure a network of strategically interconnected, purposeful and fully integrated roads and bridges with links to clusters of residential, manufacturing and agro-allied industrial layouts around the State.

We shall continue with the rehabilitation and reconstruction of roads within the City and in the rural areas to facilitate evacuation of agricultural produce to the city, agro-allied industrial areas, the airports and the seaports.

To stimulate economic growth, Government shall complete the following priority road projects – the M10 motorway, the M1 Motorway stretching from the David-West Boulevard to Industry Road, Immediate reconstruction of Industry Road through the NPA Ports to Reclamation Road, completion of Trans Amadi Industrial Road through Woji to East West Road and the Peter Odili Extension Bridges to Eleme.

Develop a robust framework to encourage and incentivize private sector investment and participation in toll road construction, takeover and management.

Complete all unfinished bridges and flyovers.

Establish the **Rivers State Infrastructure Development Fund** for the purpose of providing partnership funding for deserving PPP infrastructure development

# INTEGRATED TRANSPORTATION

## Focus

A rapidly mobile workforce translates to a more a productive workforce which increases per capita contribution to GDP.

Therefore, an efficient cost effective multiple-tier public transportation system devoid of unnecessary gridlocks is essential for the State to boost economic growth.

## Current Policy Direction

Introduction of a State Public Transportation Policy.

Promotion of private sector operated multi-tier public transportation system (BRT).

Establishment of 4 Inter-State Bus terminals at 4 major gateways still on-going.

Ban on Okada and tricycles was to prepare the grounds for private sector involvement in public transportation system.

Commencement of Phase 1A&B of the State Monorail Project as alternative transport system for the City.

# INTEGRATED TRANSPORTATION

## New Policy Direction

Review the implementation of the existing State Transportation Policy and fine tune it to success.

Integrated Rapid Transportation System (land & Sea) to open up rural settlements and forge seamless Economic Synergy with urban centers.

Establish a structured private sector but government regulated mass transit (BRT) system on designated primary routes with smaller buses operating on secondary routes.

Restructure and encourage a carefully regulated private taxi cabs (Mini Cabs & City Cabs) transit system

Establish a Transportation Planning & Regulatory Agency.

## Rivers State Monorail Project

Restructure, Extend & privatize the Monorail Project to ensure full completion by private sector from Station to Oyigbo with Y-tee-off to International Airport and Onne OGFZA Complex.

## Marine Transportation

Renovate and up-grade key marine transportation jetties in the City and the landing points in key coastal towns

Create a Marine Transportation System comprising large transportation vessels on a PPP basis.



## Information & Communication

### Focus

Access to information has become a fundamental human right of the citizen.

Information and Communication put government policies and programs in their proper perspectives with members of the public and at the same time provide the people with the avenue to participate in the governance of the State through a feedback mechanism.

It also stimulates economic growth as citizens who become aware of policies and programs ahead can lash on to the economic opportunities enshrined in such programs.

### Current Policy Direction

Articulation of robust State Information and Communication Policy.

Formulation of public enlightenment strategies for marketing government policies and programs.

Development of institutions (Garden City Radio) and strategies (regular public enlightenment campaign) for information dissemination.

Process for repositioning and reinvigorating other existing state owned media houses ongoing.

## Information & Communication

### New Policy Direction

Review, Codify and implement the State Information & Communications Policy.

Reactivate the Rivers State Government Printing Press.

Upgrade and reactivate all State owned print media houses and television and radio stations.



## Housing & Estates

### Focus

Rivers State has its own share of deficit of safe affordable housing for its workforce.

This has given rise to ghettos and slums especially at the waterfronts.

Safe and affordable housing in decent estates and neighborhoods is essential to facilitate economic growth.

### Current Policy Direction

Emplacement of a conducive environment to engender private sector development of safe and affordable housing schemes.

This has been successful to a large extent with the rainbow town project, RivTAF Golf Estate, Garden City Golf Estate, UPDC Estate amongst others.

Government initiated the GPHC project and the GRA Phase 8 residential layouts.

Government has also eased the process of issuing certificate of occupancy to further encourage private sector developments.

## Housing & Estates

### New Policy Direction

Government will partner with private sector to access multilateral home finance funds to undertake low cost housing projects in a sustainable manner.

Establishment of a robust policy framework with necessary incentives to deepen private sector involvement in housing delivery especially at the waterfronts with stakeholders involvement

Streamline the C of O issuance and building approval process to remove all hindrances and bottlenecks to such investments and to enable civil servants access the NHF

Promote improvement to access to mortgages and other home finance schemes for Rivers People



# 100,000

Deliver 100,000 homes per annum in collaboration with private sector developers.

## Environment

### Focus

A clean, healthy and sustainable environment drives a healthy citizenry and has become a major determinant for investment destinations.

Therefore, government must ensure policies that protect the physical, biological and chemical environment.

Ensure effective and efficient waste and sewage disposal and management system on a commercial and economic basis of Waste-to-Wealth.

### Current Policy Direction

Promotion of environmental awareness.

Passage of Environmental Management Law 2013.

Establishment of Waste to Wealth composite project & a Scrap to Wealth Project.

States Mother Earth Greening Project.

PDC/RVSG Integrated Waste Management System at Igbo-Etche.

Reinvigoration of the Rivers State Environmental Sanitation Authority.

## Environment

### New Policy Direction

Reinforcement and enforcement of environmental laws

Consolidate on existing policy drives and conclude and privatize all waste-to-wealth and scrap to wealth projects for sustainable and efficient management.

Review of current waste collection methods and evolution of a more efficient integrated waste collection and disposal system based on the latest technology

Commercialization of the entire waste collection and disposal system in the City/State under the RVS Environmental Sanitation Authority

Reinvigorate, energize and fund, on a self sustaining basis, the Waste Management Authority and the Parks and Gardens Authority and the R/S Environmental Protection Agency with set annual targets.

Specially tackle medical waste and oil & gas related pollutants including those from illegal refineries and illegal bunkering activities in the State.

## Civil Service Reforms

### Focus

Policy execution of government is hinged on the State Civil Service. This service also ensures policy continuity.

A vibrant, well trained, well motivated and efficient civil service is, therefore, an imperative for policies to be implemented to successfully impact on the economy.

### Current Policy Direction

Resumption of training and retraining of civil service staff and prompt payment of salaries

Involvement in policy making and review process in monthly intergovernmental meetings to secure their buy in for policies.

### New Policy Direction

Undertake a comprehensive staff audit to determine exact size of the service, its average age, individual certification and skill sets and additional training required with identified onshore/offshore training time table per staff, appropriate deployment etc.

Computerized identification of staff to enhance prompt salary payments and easy access of information of service staff at and from any designated point.

Institutional review, retooling and reforms of MDAs that drive efficiency public service delivery.





## Information & Communication Technology (ICT)

### Focus

Development of a sustainable enterprise ICT strategy to optimize State operations, thus increasing efficiency, transparency and accountability in Governance.

Provision of continuous training and re-orientation for all civil/public servants in the use of ICT.

Development of knowledge economy in the State through a focus on innovation.

### New Policy Direction

We will encourage the use of the Nigerian Internet Exchange in Port Harcourt to localise internet traffic to ensure better quality of service.

We will ensure internet access through broadband internet deployment across the State in partnership with the private sectors.

We will target areas of deprivation and provide Wi-Fi and broadband access to those areas to ensure that we minimize the digital divide that exists between the urban and rural areas.

We will upgrade and extend the RivCloud Service to the private sector to serve as the platform for young software developers for application development and hosting for their finished products.

We will undertake the creation of Digital hubs and hotspots across the Local Government Areas to encourage the use of ICT tools.

## Information & Communication Technology (ICT)

### New Policy Direction (Contd.)

We will interconnect schools and healthcare facilities to RivCloud to build high bandwidth networks to create a true Education Management Information System (EMIS) as well as Electronic Medical Records (EMR) solutions.

We will continue to build centrally managed wired and wireless networks in all schools to support digital learning devices in schools (tablets, school computer labs, laptops, classroom illustration TVs and smart boards).

We will establish mentorship programs for young software developers and encourage the adoption of Open Source solutions for our software solutions.

We will encourage the use of Big Data and Open Data to encourage transparency in government and to create opportunities for independent data analyses.

We will develop citizen-centric e-Government solutions to encourage citizen participation in governance as well as e-Commerce solutions for ease of doing business with government.

## Information & Communication Technology (ICT)

### Expected Outcomes

The use of ICT will enhance efficiency, transparency and accountability in public service deliver to the citizenry.

Increase access to technology and content to the citizens.

Improve and guarantee user-quality of experience in the use of State internet connections.

Optimize learning outcomes for students through the use of multimedia and broadcasting of lectures to classrooms.

Centralise student/teacher collaboration through e-mail, video lectures, etc.

Unified teacher assessment and certification system to improve quality of teachers.

Availability of government data and improve productivity through efficiency.

Improve ease of doing business with government and easy access to information.

Focus on innovation to build a knowledge economy.

## DEVELOPMENT PLAN FOR CONSOLIDATION – Social & Human Capital Development & Empowerment



## Education Focus



Education forms the very basis of human capacity development and empowerment.

It is the most powerful weapon which can be used to change the State as it creates that available pool of skilled and semi-skilled workforce that is required for economic growth. Therefore, developing a comprehensive educational infrastructure, resource faculty and curricula should be the priority of any government.

We will introduce technology to enhance teaching and learning in schools

# EDUCATION

## Current Policy Direction

( i ) Declaration of an Emergency in the Education Sector to chart an intervention Road Map to halt decay and commence an immediate revamp of every facet of the sector from primary thru to tertiary level.

### (ii) The Road Map included :

Immediate Massive Rehabilitation of Education Infrastructure.

Development of highly qualified and well motivated teaching faculty for these schools through recruitment, training and retraining of teachers under an efficient school administration and management system.

Development of vocation training and skills acquisition centers of excellence.

Boosting of the Tertiary Education system.

Establishment of effective schools management and educational administration system to sustain set standards and results.

Introduction of Schools Based Management Committees for schools in the State

Establishment of the Education Quality Assurance Agency through the Rivers State Education Quality Assurance Agency (Monitoring & Evaluation) Law to ensure education quality assurance through effective service delivery.

# EDUCATION

## Current Policy Direction

Adoption of a policy of annual and periodic Monitoring Learning Achievement surveys in all schools in the state to ensure and sustain effective learning outcome.

Adoption of a policy of annual and periodic Monitoring Learning Achievement surveys in all schools in the state to ensure and sustain effective learning outcome.

(iii) **In summary, the government adopted a three-phased Road Map for Emergency Intervention in the State Education sector.**



# EDUCATION

## New Policy Direction

Completion of the Road Map for Emergency Intervention in the Education sector with emphasis on Content Infusion and Sustainable Management

Adoption of an entrepreneurial and vocational skills inclusive secondary school curricular for secondary education

Emphasis on Vocational and Technical Education for target sectors of the economy.

Gradual separation of management and administration of schools from teaching.

Certification, recertification and verification of teachers' credentials.

Continue with introduction of Schools Based management Committees for schools

Strengthen the Education Quality Assurance Agency through the Rivers State Education Quality Assurance Agency (Monitoring & Evaluation) Law to ensure education quality assurance through effective service delivery.

Continue with the annual and periodic Monitoring Learning Achievement surveys in all schools in the state.

Engender stakeholders participation in sustaining and improving standards in education as this is the responsibility of all.

# EDUCATION

## New Policy Direction

Technology is undoubtedly a great enabler in the education system. To be effective, it has to address the needs of all stakeholders – students, teachers, parents, and school management. These needs will be addressed in a phased manner.

Phase I - We will continue to build the ICT infrastructure in the form of computer laboratories for all our schools, train all students and teachers.

Phase II - we will continue to build the internal network, connect all the classrooms, create Smart Classrooms, and bring in ICT-enabled subject content.

Phase III – We will connect all our schools to RivCloud and then to the Rivers State Terminal Server, and finally introduce the schools portal along with the schools management system with each student having a unique identification.

Phase IV – We will introduce tablet computers to primary school students in a phased approach to encourage the use of ICT and reading culture.

# EDUCATION

## Expected Outcomes

The overall aims of Education in the State is to promote the acquisition and appropriate use of literary, social, scientific, vocational, technological, professional and other forms of knowledge, skills and understanding for the development of every citizen of the State.

The strategic integration of ICT in Education is expected to improve access and equity to, and quality and relevance of basic education.

ICT will be used to increase the number and quality of teachers, through improved pre-service and in-service training and better provision of teaching and learning materials.

The use of ICT is also expected to enhance the acquisition and use of knowledge and skills for all learners, including those with special needs. ICT use will improve the efficiency and effectiveness of the management and administration of education, at all levels. It is also expected to broaden the basis of education financing, while optimizing the use of education resources, through partnerships and stakeholder participation

Optimise learning outcomes for students through the use of multimedia and broadcasting of lectures to classrooms (Smart Classroom)

Centralise student/teacher collaboration through e-mail, video lectures, etc)

# EDUCATION

## Expected Outcomes

Unified teacher assessment/certification system to improve quality of teachers

Monitoring/Tracking of students progress report from primary school to university

Use of every school as Computer-Based Testing (CBT) centre as a result of school connectivity to State RivCloud

Registration of the Unified Tertiary Matriculation Examination (UTME) will be carried out from each school.



## Health Focus



A healthy citizenry translates to a productive workforce that reduces downtime in man hours, thereby, assuring optimal productivity and contribution to the GDP of our economy.

Infusion of technology in healthcare helps in the efficiency of the workforce as well as making patients medical records readily available for use by authorized medical personnel.

## Health

### Current Policy Direction

Comprehensive reform in and repositioning of the health sector.

Infrastructural improvements in Primary, Secondary and Tertiary Health Care.

# 1,000

Establishment of a Pan African Health Foundation Auto Disable Syringe Factory and the initiation of medical tourism through the 1,000-bed Mega Hospital Facility.

Free primary health care for qualifying persons across the State.

Content being infused into hospitals through recruitment and training of medical and auxiliary staff and prioritizing medical education of citizens through scholarship awards.

On-going rehabilitation of the State's School of Nursing & Midwifery with plans to establish a Medical School in the new campus of the RSUST.

# Health

## New Policy Direction

Complete all primary and secondary Health Care Centers

Boost medical tourism by actively promoting the completion of the 1,000-bed mega hospital facility within the structure of a private sector funded and managed Health City Project

Evolve a community health insurance scheme

Infusion of medical technology content and qualified personnel into completed hospital facilities

Continuous training and retraining of medical and auxiliary staff and engender an attitudinal change in public health institutions



Incorporation of Electronic Medical Records solutions to all healthcare facilities through the State RivCloud service

Connection of all healthcare facilities (Public & Private) to the State RivCloud

Training of healthcare personnel in the use of Electronic Medical Records solutions

# Health

## Expected Outcomes

### Improve quality and convenience of patient care:

- Quick access to patient records from inpatient and remote locations for more coordinated, efficient care
- Enhanced decision support, clinical alerts, reminders, and medical information
- Performance-improving tools, real-time quality reporting
- Legible, complete documentation that facilitates accurate coding and billing
- Interfaces with labs, registries, and other EMR
- Safer, more reliable prescribing

**Increase patient participation in their care** - Providers and patients who share access to electronic medical information can collaborate in informed decision making. Patient participation is especially important in managing and treating chronic conditions such as asthma, diabetes, and obesity.

**Improve accuracy of diagnoses and health outcomes** - When health care providers have access to complete and accurate information, patients receive better medical care. EMRs can improve the ability to diagnose diseases and reduce—even prevent—medical errors, improving patient outcomes

**Improve care coordination** - As medical practices and technologies have advanced, the delivery of sophisticated, high-quality medical care has come to require teams of health care providers—primary care physicians, specialists, nurses, technicians, and other clinicians. Each member of the team tends to have specific, limited interactions with the patient and, depending on the team member's area of expertise, a somewhat different view of the patient. In effect, the health care team's view of the patient can become fragmented into disconnected facts and clusters of symptoms. Health care providers need less fragmented views of patients.

**Increase practice efficiencies and cost savings** - Many health care providers have found that EMRs help improve medical practice management by increasing practice efficiencies and cost savings.



# WATER RESOURCES & PUBLIC HEALTH

## Focus



Access to water is a fundamental human right and is of strategic importance in maintaining economic growth, integrity, health and quality of life of the State's citizenry.

But rapid growth of the City of Port-Harcourt has placed immense strain on existing public water supply infrastructure with no protection or measurable investment in expansion over the years to meet growing demands.

# WATER RESOURCES & PUBLIC HEALTH

## Current Policy Direction

Commissioning of a detailed study to find a sustainable integrated solution to the water supply crisis not only in the City but in the entire State.

Initiation of the Rivers State Water Policy with 17 Strategic Objectives centring around improving governance structure, service delivery (urban, small towns & rural), communication (awareness campaign), capacity building, sustainability of service provision, revenue generation, improved efficiency and the promotion of good hygiene and sanitation practices to improve and maintain the quality and quantity of our water for the dignity and wellbeing of the citizenry.

The State was re-categorized into Urban, Small Towns and Rural areas in line with Federal Government structure to focus infrastructure development that shall improve service delivery in each of these areas.

Following further feasibility studies, The Port-Harcourt Water Supply and Sanitation Project was initiated as part of the on-going reforms involving the implementation of first two work packages of the five work packages in the 30-year comprehensive design horizon covering eight (8) of the seventeen (17) hydraulically independent zones in PHALGA & Obio-Akpo LGA (some parts of Eleme & Oyigbo are also covered in the overall design).

Since this project is capital intensive (an estimated USD328 million), long-term financing for its implementation was sought from External Support Agencies with the African Development Bank and the World Bank agreeing to fund 61% and 24% respectively while the State Government produce the remaining 15%.

The State is currently going through the process to access these funding.

# WATER RESOURCES & PUBLIC HEALTH

## Current Policy Direction (Contd.)

The focus of this proposed investment is on densely populated areas with high water stress in the urban areas and is aimed at re-establishing water supply services in the capital which will improve access and sustainability of public water supply and sanitation services to about 1.5 million people who currently depend on private boreholes and water vendors, often paying high prices for water whose quality is not guaranteed.

**The Port-Harcourt Water Corporation has been set up for the implementation of this project.**

## New Policy Direction

On-going reforms quite comprehensive and must be continued

Undertake a comprehensive review of all studies and feasibilities and processes put into place towards the implementation of the Rivers State

Water Policy and the Port Harcourt Water Supply & Sanitation Project and aggressively pursue the implementation of the projects

Actively follow up on the access of the multilateral financing for this project.



DAP 99

DAP 100

**Integrated sewage treatment plant at the Eagle Island**

## SANITATION

### Focus

A clean, healthy and sustainable environment requires an effective and efficient integrated sewage, waste water and medical waste management system.

### Current Policy Direction

- Establishment of an integrated sewage treatment plant at the Eagle Island which is already in operation
- Construction of a central sewage and waste water treatment plant for the GRA Phase 8 area on going
- Equipment for establishment of an additional sewage treatment plant already received into State's possession.

# SANITATION

## New Policy Direction

- Review the operations of and improve on the Eagle Island Sewage Treatment Plant and replicate same all over the State.
- Complete the construction of the central sewage and waste water treatment plant for the GRA Phase 8 area.
- Provide site and set up second integrated sewage plant already received by State.
- Establishment central sewage and waste water treatment plants for different parts of the City and the State generally.
- Institute a Sewage Collection, Disposal and Management Policy for the State which will introduce minimum standards for collections and disposal contractors and impose fees for residents in the State.

DAP 101



DAP 102



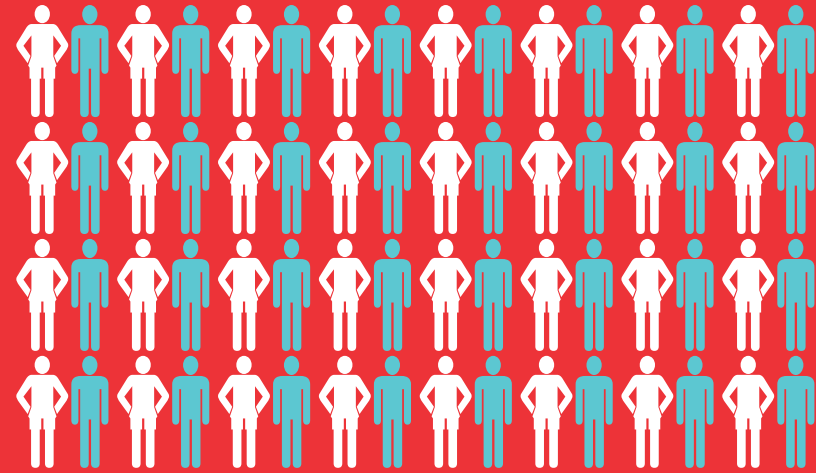
## ELDERLY & PHYSICALLY DISADVANTAGED PEOPLE & RURAL POPULATION MAINSTREAMING

### New Policy Direction

- Generate a data base of the elderly in the State
- Ensure efficiency in pensions management, free medical program and other programs of government that deal directly with the elderly in society
- Build non-residential recreational centers for the elderly
- Initiation of the "Adopt-a-parent" Program
- Partner with NGOs and FBOs that run homes for the elderly to expand their capacity and reach.

## YOUTH DEVELOPMENT

### Focus



# 45%

The youth account for about 45% of Nigeria's population with implications of a bountiful supply of young workers.

- Youths, more than oil, could be Nigeria's asset in the following decades, with proper youth development.
- Government must adopt strategic plan towards tapping the great potentials hidden in this growing youth population.
- With a current youth unemployment rate of up to 50 percent, the growing menace of kidnap cases perpetrated by disgruntled youths, massive recruitment of young people into terrorist gangs and the ever growing number of desperate young people willing to become thugs for self seeking politicians, this worry is not misplaced.
- With current youth unemployment rate of about 50%, the consequence of improper development of youth population through proper education, impartation of work skills and adequate investment in their welfare through robust education, health and entrepreneurial programmes is to breed a massive, redundant, counter-productive and rebellious population which will be detrimental to internal security and economic growth.

## YOUTH DEVELOPMENT

### New Policy Direction

- Develop concrete strategic policies in key areas of education and skills development, workable and accessible entrepreneurship support programs, and robust healthcare schemes.
- Review and adopt a functional educational policy with infusions of vocational and technical education leading to the acquisition of specific work skills.
- Liaise with industry to establish vocational academies or skills development centers to groom relevant youth work force.
- Provide institutionalized entrepreneurship support to youths who have proven skills but lack basic financial support to set up a micro-enterprise.
- Integrate youth development policies into State policies on Sports Development, Arts, Entertainment & culture, Education and Health
- Improve access of youths to finance for positive looking entrepreneurial and innovative ventures through the RIMA and other funding schemes.

## GENDER MAINSTREAMING



### New Policy Direction

- Domestication of international conventions on the rights of women.
- Emphasize girl child education as a deliberate government policy.
- Increased women participation in government.
- Remodel, expand and replicate the Women Development Center projects into business cluster models with stable power supply.





DAP 109

DAP 03

# AGRICULTURAL REVOLUTION & INDUSTRIALIZATION - OUR ECONOMIC DRIVERS



DAP 110



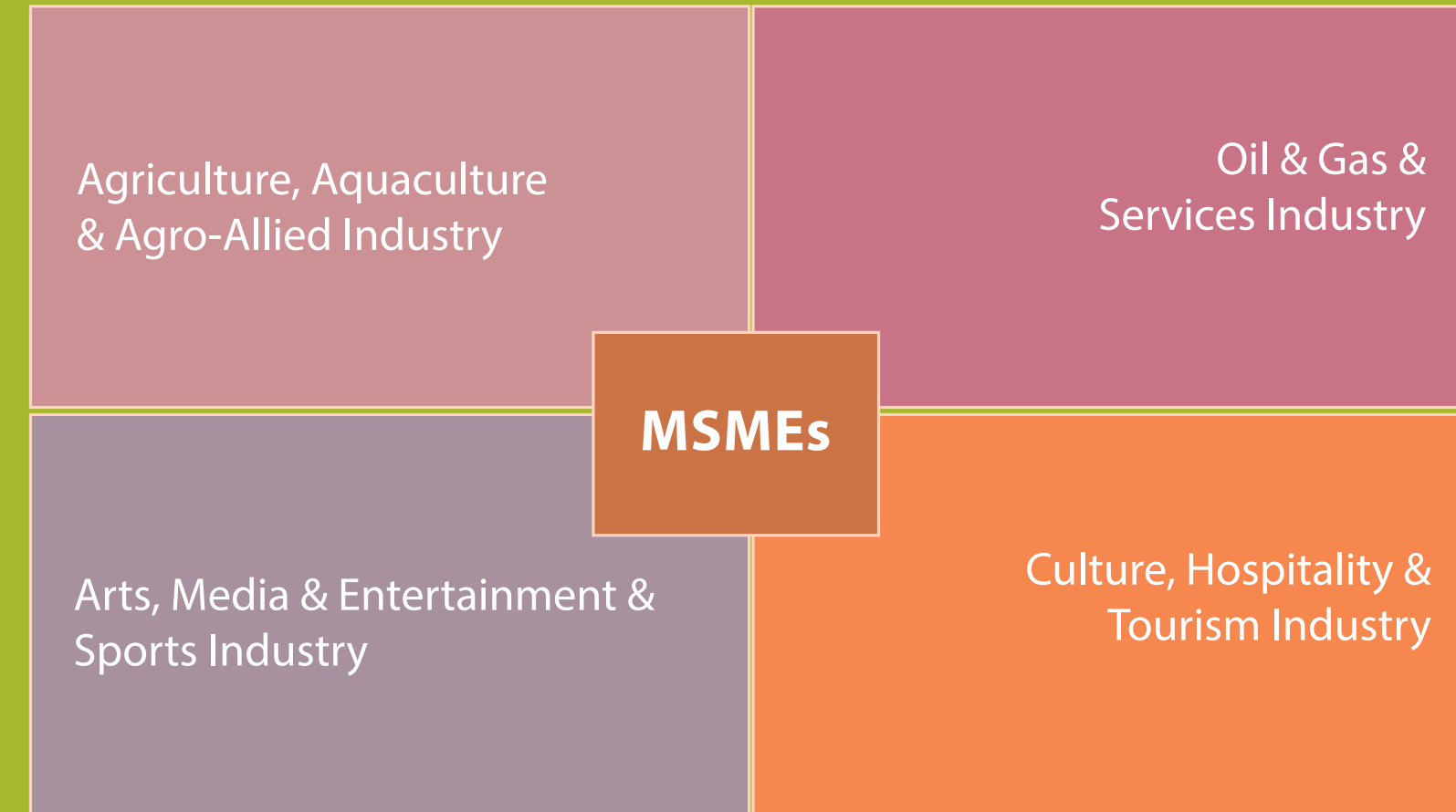


# Agricultural Revolution & Industrialization

## Focus

- (i) To rapidly diversify and transform our economy into an economy AFTER or WITHOUT Oil & Gas whilst still deepening and fully harnessing the opportunities that the industry offers for economic growth.
- (ii) Therefore, our government shall ensure the utilization of a balanced mix of our full potentials in the -
  - (a) Agriculture, Aquaculture, Deep Sea Fisheries and Agro-allied Industries;
  - (b) Oil & Gas & Services Industry;
  - (c) Arts, Media, entertainment & Sports Industry;
  - (d) Culture, Hospitality and Tourism Industry; and Medium, Small and Micro Enterprises Industry which shall be robustly developed to cut across the other four industrial sectors.
  - (e) As the pivots or economic drivers of the Industrialization and economic development of our economy.
- (iii) Our core focus, therefore, shall remain the development and transformation of these sectors as catalyst for our accelerated industrialization and to be major contributors of employment generation, wealth creation, income generation and overall economic development.

# Sectorial Targets & Drivers For Economic Growth



# Agricultural Revolution & Industrialization

## Focus

Transform the Agriculture, Deep Sea Fishing, Aquaculture and Agro-allied Industry into the major stay of the economy of Rivers State in preparation for an economy “after” or “outside” of oil through the development of the full potentials of the land and the people of the State.

Use the Agriculture, Aquaculture and Agro-allied Industry as a tool for the economic empowerment and the social and infrastructural development of our rural population and areas and stem rural-urban migration.

Adopt policies to create the enabling environment and institutions to engender private sector participation and international investments in mechanized farming, deep sea fishing, aquaculture, food processing and agro-allied business and farming settlements to transform the industry into a key source of employment, wealth creation, income generation and economic and industrial growth.

# Agricultural Revolution & Industrialization

## New Policy Direction

Development of an Agricultural Master-Plan for a Green Revolution and the promotion of home/Small holders/private farming, fishing & poultry initiatives in Rivers State

Adopt policies to ensure the sustainability of the various agricultural initiatives such as the Songhai Farm and the Buguma and other fish farms. This will include privatization of these initiatives to ensure efficient commercial management

Deepen investments in these initiatives by encouraging out-grower schemes to involve small scale rural farmers and young agricultural entrepreneurs with the large farms as off-takers.

Re-introduce Agriculture Extension Services through these large initiatives, the IITA, the Ministry of Agriculture and the Faculty of Agriculture in the State University.

Explore and access available sources of agriculture financing for on-lending to agriculture initiatives and Reform Agricultural Land Holding titles to improve titles’ bankability

Adopt policies for the establishment of an agriculture equipment leasing & hiring corporation on a PPP basis

Identification of 6 (six) major agricultural produce / crops in addition to oil palm and rubber for commercial development & export (e.g. Cassava, Yams, Rice, Plantain, Banana, Pineapples)

Establish Agro-Allied Industrial Business Clusters in selected areas of the State & Agricultural Supply Chain Program to move identified export crops from farm-gate to dining table.

Establish Feed-mills (for poultry and fish farming) and farm produce storage facilities at strategic locations of the State to assure food security.



## Oil & Gas & Services Industry

### Oil & Gas & Services Industry

#### Focus

Rejig our educational curriculum, reinvigorate and refocus our technical, vocational and tertiary training institutions and develop the MSMEs to retool and re-position our citizens to harness the full potentials and opportunities of the Oil & Gas and allied services industry

Adopt policies and measures to deepen the participation of our citizenry in the Oil & Gas Services Industry through the instrumentality of the prevailing local content policy

Forge a mutually beneficial partnership with the multinationals and other key industry stakeholders on strategies to best achieve government's objectives of deepening citizen's participation in the sector and creating an improved enabling environment and institutions to entrench Rivers State's position as the first-preferred destination choice for international investments in oil and gas and its service industry

# Oil & Gas & Services Industry

## New Policy Direction

Adopt deliberate policies to deepen participation of Rivers People in the Oil and Gas Services Industry and work with industry players such as PETAN, NCDB, PHACCIMA and SON to deepen the opportunities provided by over 270 specializations of the Nigerian Content Policy

Aggressively pursue the execution of the Port Harcourt Gas Master Plan to take maximum advantage of gas

Development of an Oil & Gas/Technology Corridor with the private sector

Collaborate with the IOCs and service companies to establish oil & gas technical training institutes that will locally train and award industry accepted certification and to create welding/fabrication hubs/sites for practical training

Actively promote the Ikpokiri Energy City PPP project to accommodate additional in-flow of private investments in key areas and partner with the IOCs to construct Oil and Gas business clusters

Upgrade and expand power and other infrastructural facilities in existing oil & gas industrial areas like the Trans Amadi Industrial Layout and develop new oil & gas industrial parks and fabrication yards with dedicated power supply

Encourage stakeholders participation models of investment in this sector similar to the Indorama model, which encourages host communities to take responsibility for securing facilities.

Ensure that the Nigerian Oil and Gas Conference and Offshore West Africa Conference are held in Port Harcourt

To partner with private sector to construct a 100,000 bpsd refinery with provision for expansion of capacity and petrochemical integration

# Arts, Media & Entertainment & Sports Industry

## Focus

Harness, tap into and develop the raw talents of our youths in the areas of arts, media, entertainment and sports and transform them into a thriving profit-oriented industry, capable of creating jobs and wealth and generating income for the economic development of the State

Partner with the private sector and international investors to develop the component units of this subsector so that products of the subsector will always meet global standards

## New Policy Direction

Adopt policies to create the enabling environment and institutions to engender private sector participation and international investments in the Arts, Media, Entertainment and Sports subsectors of the State into a vibrant industry

Prioritize the commercialization of existing sport stadia for effective management and sustainability and the promotion of a private sector managed local league.

Revitalize and promote sports through the resuscitation of intra and inter school competitions at all levels for the discovery of new talents and offer sports based education scholarship for the promotion of sports

Encouragement of the arts, performing arts, media and entertainment through the establishment of relevant infrastructure including Theatres; Opera Houses; High-Tech Recording Studios; Dance, Choreography and Acting Academies; and Film Villages

Establishment of a Film Village to tap into the opportunities offered by Nollywood and transform Rivers State into the preferred location for movie production

## Culture, Hospitality & Tourism Industry

### Focus

Articulate and harness the rich and diverse cultural heritage of the people of Rivers State to its full potential with a commensurate development of the hospitality and tourism subsectors into one thriving industry that will generate jobs, create wealth, generate income and add to the economic development of the State

Forge partnerships with the private sector and international investors to develop and transform the natural beaches and the wildlife of our rain forests and other historic geographical locations in our State into tourists' delights and, ultimately, project our State as a first-preferred hospitality and tourism destination

Develop the State hospitality and tourism sector into a veritable and self-sustaining industry capable of creating employment and wealth and generating income for the economic growth of the State

## Culture, Hospitality & Tourism Industry

### New Policy Direction

Adopt policies to create the enabling environment and institutions to engender private sector participation and international investments in the Hospitality, Tourism and Culture subsectors of the State into a vibrant industry

Continue with concession of state owned hospitality enterprises and actively promote the establishment of new ones

Promote the creation of world-class beach facilities and tourism destinations. Open up the Andoni and Bonny beaches and develop model tourism resorts around the Ngo, Ikuru and Bonny axis leveraging on an expanded Unity Road

Prioritize promotion of more private sector high earning “shopper-tainment” complexes and recreational parks in strategic parts of the State

Deepen and commercialize the CARNIRIV Festival for international investments and participation to promote the rich cultural heritage of the people

Encourage Sports and Medical Tourism through the promotion of a Health City on the foundation of the proposed 1,000-Bed Hospital facility

## Medium, Small & Micro Enterprises (MSMEs) Industry

### Focus

MSMEs play prominent role in the growth of economies as they represent the “growth engine” of any economy.

Our Government will render robust support to the MSME industry as a major contributor of employment generation, wealth creation, income generation and economic development

We will tackle and secure practical solutions to the issues of lack of access to capital, irregular power supply and multiple taxation as factors that continue to militate against MSMEs in the State

We will ensure an even spread of the operations of the MSMEs across the other four key economic drivers of Our Roadmap to Prosperity and, indeed, the accelerated industrialization of our State, with out-growers and small-holders and young farmers scheme dominating the Agricultural and Aquaculture sectors

## Medium, Small & Micro Enterprises (MSMEs) Industry

### New Policy Direction

Accelerate the development of MSMEs and co-operatives in the State as a veritable avenue to reduce unemployment, improve the standard of living of the people and boost economic growth through improved productivity

Create multi-agency system to ensure access to funds and credit flows for long term financing and loans from appropriate term lending institutions while working capital is produced by micro finance & commercial banks with the State guaranteeing the loans in given cases

Review the laws and operations of Rivers State Microfinance Agency to identify and implement areas of improvement for greater effectiveness

Review the bill on the Garden City Equity Fund to ensure robustness in structure

Actively promote, on a PPP basis, IT driven MSMEs Incubation Centres and an Innovation Park with dedicated power supply and affordable offices and business accommodations for MSMEs, new business start-ups and research and development businesses in GPHC

Encourage the establishment of a business cluster around the Indorama petrochemical complex for production of plastic-based materials. Such cluster to be replicated in three selected locations in each Senatorial zone

Provision of R&D support services to MSMEs through the relevant faculties and departments in the University of Science & Technology

Eradication of multiple taxation and the harmonisation of tax collection in the State

# THE MANIFESTO

**MANIFESTO:**

CHARTING OUR ROADMAP TO PROSPERITY  
WE HAVE FOUR (4) CARDINAL PROGRAMMES



**OUR FOUR CARDINAL PROGRAMMES**



DAP 125

DAP 126



SECURITY, LAW & ORDER, JUSTICE ADMINISTRATION & PUBLIC SECTOR REFORMS & ACCOUNTABILITY.	INSTITUTIONAL & PHYSICAL INFRASTRUCTURE DEVELOPMENT & FOOD SECURITY	SOCIAL & HUMAN CAPITAL DEVELOPMENT & EMPOWERMENT	EMPLOYMENT GENERATION & WEALTH CREATION
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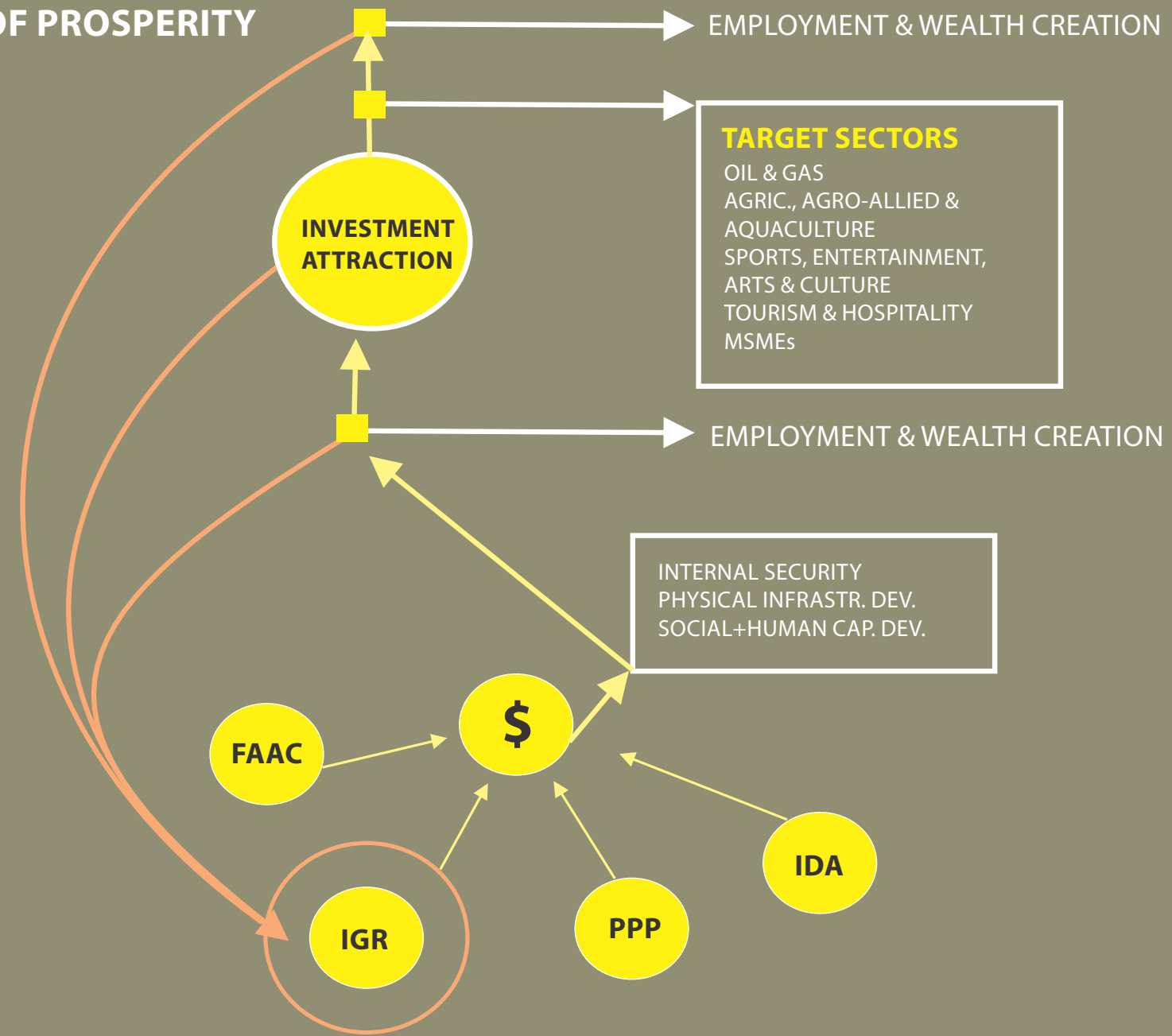
<p>Security of Lives and Property</p> <p>Adoption of Zero Tolerance to Crime &amp; Violence</p> <p>Gainful &amp; Positive Engagement of our Youth Population through priority target sectors</p> <p>Improved Social, Civil, Community &amp; Aerial Policing of Rivers State</p> <p>Encouragement of active corporate sector participation in internal security of the State through the <b>Rivers State Security Trust Fund</b></p> <p>Improved and institutionalized Welfare and Motivation of Security personnel serving in the State</p>	<p>Food security through a purpose-designed <b>Green Revolution Renaissance Project.</b></p> <p>Strategically interconnected Network of Modern Roads, Clusters of Residential, Manufacturing &amp; Agro-allied Industrial Layouts around the State.</p> <p>Integrated Rapid Transportation System (land &amp; Sea) to open up rural settlements and forge seamless Economic Synergy with urban settlements and within very Smart Cities.</p> <p>Provision of 100,000 Decent &amp; Affordable Housing Yearly</p>	<p>Provision of Quality Functional Education through Infusion of Skills-Based Content</p> <p>Emphasized Technical, Vocational &amp; Entrepreneurial Education in priority target sectors</p> <p>Develop Medical Health City and improved Mother &amp; Child Health Care to combat maternal &amp; infant mortality</p> <p>Consolidate on improvements in State Pensions Management System and social support for Senior Citizens</p>	<p>Sustained Economic Growth with boundless Jobs and Wealth Creation Opportunities for everyone in the State</p> <p>Creation of 150,000 job opportunities yearly through priority target sectors</p> <p>Creation of 22,000 Micro, Small &amp; Medium Scale Entrepreneurs yearly through priority target sectors</p> <p>Robust support for Micro, Small &amp; Medium Enterprises (MSME) through improved Access to Finance &amp; Harmonization of Taxes</p>
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### TARGETED OUTCOME - OUR ECONOMIC PROSPERITY

SECURITY, LAW & ORDER, JUSTICE ADMINISTRATION & PUBLIC SECTOR REFORMS & ACCOUNTABILITY.	PHYSICAL & INSTITUTIONAL INFRASTRUCTURE DEVELOPMENT & FOOD SECURITY	SOCIAL & HUMAN CAPITAL DEVELOPMENT	EMPLOYMENT GENERATION & WEALTH CREATION
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<p>Boost internal security through enforcement of law &amp; order &amp; enhancement of Justice Administration to enhance citizens and investors' confidence to pursue economic activities freely</p> <p>Deepen citizens participation in all spheres of governance and economy through improved Access to information &amp; efficient public service delivery to encourage citizens participation in policy implementation and economic growth</p>	<p>A mix of interconnected purpose-driven network of roads, clusters of residential and industrial (manufacturing &amp; Agro-allied) layouts with an integrated rapid transportation system to create economic linkages between rural and urban settlements</p> <p>At the same time create the enabling physical environment that will attract requisite investments for commercialization and industrialization into our economy</p>	<p>A Healthy Citizenry &amp; a balanced mix of well-educated (Professional, Vocational, Technical &amp; Entrepreneurial) Workforce that will be active participants in and beneficiaries of the boundless opportunities of a re-engineered physical &amp; institutional infrastructure.</p> <p>Will stimulate investments inflow and aid the rapid Commercialization &amp; Industrialisation of our economy.</p>	<p>Job Creation - Boost Professional, Technical, Vocational Employment</p> <p>Entrepreneurial Wealth Creation – Boost entrepreneurship and self employment through sector-specific Medium, Small &amp; Micro Enterprises (MSME) promotion</p> <p>Target Sectors for Job &amp; Wealth Creation – Include Agriculture, Aquaculture &amp; Agro-allied Industries; Oil &amp; Gas Services Industry; Arts, Media &amp; Entertainment &amp; Sports Industry; and the Culture, Hospitality &amp; Tourism Industry.</p>
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# THE WHEEL OF PROSPERITY



**TARGET SECTORS**  
OIL & GAS  
AGRIC., AGRO-ALLIED &  
AQUACULTURE  
SPORTS, ENTERTAINMENT,  
ARTS & CULTURE  
TOURISM & HOSPITALITY  
MSMEs

INTERNAL SECURITY  
PHYSICAL INFRASTR. DEV.  
SOCIAL+HUMAN CAP. DEV.

FAAC

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IDA

PPP

IGR

EMPLOYMENT & WEALTH CREATION

EMPLOYMENT & WEALTH CREATION

DAP 129